| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 |
|---|----------------------|--------------------|
| Revenues | | |
| Total Local Sources | 131,288 | 110,288 |
| Total State Sources | 2,844,565 | 3,148,442 |
| Total Federal Sources | 229,888 | 192,559 |
| Total Incoming Transfers and Other Transactions | 40,545 | 96,216 |
| Total Revenues | 3,246,286 | 3,547,505 |
| Expenditures | | |
| Total Basic Programs | 1,238,134 | 1,306,501 |
| Total Added Needs | 228,984 | 365,022 |
| Total Support Services - Pupil | 86,000 | 108,500 |
| Total Support Services - Instructional Staff | 109,977 | 65,785 |
| Total Support Services - General Administration | 410,007 | 453,948 |
| Total Support Services - School Administration | 245,445 | 250,583 |
| Total Support Services - Business | 74,138 | 70,788 |
| Total Operation and Maintenance of Plant | 285,812 | 306,325 |
| Total Pupil Transportation Services | 140,980 | 162,764 |
| Total Support Services - Central | 99,500 | 100,100 |
| Total Support Services - Athletics | 6,200 | 6,200 |
| Total Community Services | 2,500 | 2,500 |
| Total Custody and Care of Children | 72,659 | 69,867 |
| Total Welfare Activities | - | 400 |
| Total Prior Period Adjustments | - | 5,019 |
| Total Fund Modifications | 253,301 | 237,395 |
| Total Expenditures | 3,253,637 | 3,511,696 |
| Change in Fund Equity | (7,351) | 35,809 |
| Beginning Fund Equity | 448,055 | 448,055 |
| Ending Fund Equity | 440,704 | 483,864 |
| | 14% | 14% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|---|----------------------|--------------------|-----------|----------|
| Local Sources | | | | |
| Latchkey Fees | 50,000 | 30,000 | (20,000) | -40% |
| Athletic Receipts | 3,000 | 3,000 | - | 0% |
| Fundraisers | 10,000 | 16,000 | 6,000 | 60% |
| Rental Revenue | 5,000 | 5,000 | - | 0% |
| Erate | 43,288 | 43,288 | - | 0% |
| Preschool Tuition - Over Income GSRP | 1,000 | - | (1,000) | -100% |
| Child Care SOM | 14,000 | 8,000 | (6,000) | -43% |
| Miscellaneous | 5,000 | 5,000 | - | 0% |
| Total Local Sources | 131,288 | 110,288 | (21,000) | -16% |
| State Sources | | | | |
| Foundation Allowance | 2,481,907 | 2,714,195 | 232,288 | 9% |
| 31A At-Risk | 93,426 | 141,680 | 48,254 | 52% |
| Special Ed | 32,421 | 32,421 | - | 0% |
| Financial Analytic Tools | 513 | - | (513) | -100% |
| Great Start Readiness Program | 221,073 | 239,280 | 18,207 | 8% |
| Computer Adaptive Tests | 1,809 | 1,516 | (293) | -16% |
| Headlee Obligation for Data Collection | 6,816 | 9,060 | 2,244 | 33% |
| Early Literacy Targeted Instruction | 6,600 | 10,290 | 3,690 | 56% |
| Total State Sources | 2,844,565 | 3,148,442 | 303,877 | 11% |
| Federal Sources | | | | |
| Title I | 139,203 | 104,939 | (34,264) | -25% |
| IDEA Flowthrough | 54,008 | 50,594 | (3,414) | -6% |
| Title IIA | 15,335 | 16,058 | 723 | 5% |
| Title III | 3,342 | 2,968 | (374) | -11% |
| Medicaid Reimbursement | 18,000 | 18,000 | - | 0% |
| Total Federal Sources | 229,888 | 192,559 | (37,329) | -16% |
| Incoming Transfers and Other Transactions | | | | |
| ACT 18 Current Year | 40,545 | 96,216 | 55,671 | 137% |
| Total Incoming Transfers and Other Transactions | 40,545 | 96,216 | 55,671 | 137% |
| Total Revenues | 3,246,286 | 3,547,505 | 301,219 | 9% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|--|-------------------|--------------------|-----------|----------|
| Basic Programs | | | | |
| Elementary | | | | |
| Teacher Salaries | 411,080 | 444,773 | 33,693 | 8% |
| Teacher Benefits | 127,939 | 139,048 | 11,109 | 9% |
| Teacher Specials Salaries | 87,954 | 86,292 | (1,662) | -2% |
| Teacher Specials Benefits | 26,895 | 31,787 | 4,892 | 18% |
| Aide Salaries | 18,720 | 24,053 | 5,333 | 0% |
| Aide Benefits | 11,349 | 11,836 | 487 | 0% |
| Substitute Salaries | 28,000 | 35,000 | 7,000 | 25% |
| Quarterly Reimbursement Unemployment | 31,475 | 31,475 | - | 0% |
| Teaching Supplies | 10,000 | 15,000 | 5,000 | 50% |
| Specials Supplies | 5,000 | 5,000 | - | 0% |
| Textbooks/Programs | 10,000 | 15,000 | 5,000 | 50% |
| Safety Supplies | 300 | 300 | - | 0% |
| Early Literacy Targeted Grant Expenses | 6,600 | 16,890 | 10,290 | 156% |
| Field Trips | 7,000 | 7,000 | - | 0% |
| Erate Technology Project | - | 30,400 | 30,400 | 0% |
| Technology | 40,000 | 15,000 | (25,000) | -63% |
| Total Elementary | 822,312 | 908,854 | 86,542 | 11% |
| Middle/Junior High | | | | |
| Teacher Salaries | 139,839 | 113,253 | (26,586) | -19% |
| Teacher Benefits | 41,072 | 36,702 | (4,370) | -11% |
| Teaching Supplies | 4,000 | 4,000 | | 0% |
| Total Middle/Junior High | 184,911 | 153,955 | (30,956) | -17% |
| Pre-School | | | | |
| GSRP Teacher Salaries | 83,791 | 75,026 | (8,765) | -10% |
| GSRP Teacher Benefits | 26,235 | 24,121 | (2,114) | -8% |
| GSRP Teacher Salaries - Carryover | - | 10,000 | 10,000 | 0% |
| GSRP Teacher Benefits - Carryover | - | 2,263 | 2,263 | 0% |
| GSRP Associate Teacher Salaries | 38,563 | 49,036 | 10,473 | 27% |
| GSRP Associate Teacher Benefits | 20,739 | 22,011 | 1,272 | 6% |
| GSRP Assistant Salaries | - | 10,483 | 10,483 | 0% |
| GSRP Assistant Benefits | - | 8,736 | 8,736 | 0% |
| GSRP Field Trips | 5,000 | 1,000 | (4,000) | -80% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|---|----------------------|--------------------|-----------|----------|
| GSRP Furniture | 6,000 | 1,500 | (4,500) | -75% |
| GSRP Technology | 12,500 | 2,500 | (10,000) | -80% |
| GSRP Supplies | 10,495 | 5,000 | (5,495) | -52% |
| GSRP Playground | - | 11,603 | 11,603 | 0% |
| GSRP Home Visit Mileage | 2,000 | 500 | (1,500) | -75% |
| Total Pre-School | 205,323 | 223,780 | 18,457 | 9% |
| Summer School | | | | |
| PY Title I Summer School Teacher Salaries | 13,725 | 14,163 | 438 | 3% |
| PY Title I Summer School Benefits | 3,446 | 1,501 | (1,945) | -56% |
| PY Title I Summer School Aide Salaries | 3,750 | 3,799 | 49 | 1% |
| PY Title I Summer School Aide Benefits | 1,087 | 309 | (778) | -72% |
| PY Title I Summer School Supplies | 1,000 | 140 | (860) | -86% |
| Title I Summer School Teacher Salaries | 2,000 | - | (2,000) | -100% |
| Title I Summer School Teacher Benefits | 580 | | (580) | -100% |
| Total Pre-School | 25,588 | 19,912 | (5,676) | -22% |
| Total Basic Programs | 1,238,134 | 1,306,501 | 68,367 | 6% |
| Added Needs | | | | |
| Special Education | | | | |
| SPED Teacher Salaries | 4,635 | 39,183 | 34,548 | 745% |
| SPED Teacher Benefits | 1,366 | 7,135 | 5,769 | 422% |
| SPED Aide Salaries | 5,302 | 10,920 | 5,618 | 106% |
| SPED Aide Benefits | 861 | 5,013 | 4,152 | 482% |
| SPED Teaching Supplies | 500 | 500 | - | 0% |
| IDEA Teacher Salaries | 41,715 | 40,102 | (1,613) | -4% |
| IDEA Teacher Benefits | 12,293 | 10,492 | (1,801) | -15% |
| Total Special Education | 66,672 | 113,344 | 46,672 | 70% |
| Compensatory Education | | | | |
| ELL Teacher Salaries | - | 34,161 | 34,161 | 0% |
| ELL Teacher Benefits | - | 9,769 | 9,769 | 0% |
| 31A Instructional Specialist Salaries | 48,801 | 59,586 | 10,785 | 22% |
| 31A Instructional Specialist Benefits | 13,956 | 15,267 | 1,311 | 9% |
| Title I Aide Salaries | 30,626 | 41,950 | 11,324 | 37% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|---|----------------------|--------------------|-----------|----------|
| Title I Aide Benefits | 15,440 | 21,150 | 5,710 | 37% |
| Title II Aide Salaries | 5,874 | - | (5,874) | -100% |
| Title II Aide Benefits | 2,961 | - | (2,961) | -100% |
| GF Aide Salaries | 5,454 | - | (5,454) | -100% |
| GF Aide Benefits | 2,750 | - | (2,750) | -100% |
| 31A Aide Salaries | 21,740 | 21,746 | 6 | 0% |
| 31A Aide Benefits | 10,668 | 10,669 | 1 | 0% |
| 31A Student Advocate Salaries | - | 25,581 | 25,581 | 0% |
| 31A Student Advocate Benefits | - | 8,831 | 8,831 | 0% |
| Title III Teacher Salaries | 3,000 | - | (3,000) | -100% |
| Title III Teacher Benefits | 342 | - | (342) | -100% |
| Title III Supplies | - | 2,968 | 2,968 | 0% |
| GF Teaching Supplies | 700 | - | (700) | -100% |
| Total Compensatory Education | 162,312 | 251,678 | 89,366 | 55% |
| Total Added Needs | 228,984 | 365,022 | 136,038 | 59% |
| Total Instruction | 1,467,118 | 1,671,522 | 204,404 | 14% |
| Support Services - Pupil | | | | |
| OT & PT Services | 13,000 | 25,000 | 12,000 | 92% |
| Psychological Services | 7,000 | 14,000 | 7,000 | 100% |
| Speech Therapy Services | 38,500 | 45,000 | 6,500 | 17% |
| Social Worker Services | 21,500 | 21,500 | - | 0% |
| Teacher Consultant Services | 6,000 | 3,000 | (3,000) | -50% |
| Total Support Services - Pupil | 86,000 | 108,500 | 22,500 | 26% |
| Support Services - Instructional Staff | | | | |
| Title IIA Prof Development | 6,500 | 14,458 | 7,958 | 122% |
| GSRP Professional Development | 2,000 | 2,000 | - | 0% |
| GSRP Assessment materials | 750 | 1,000 | 250 | 33% |
| GSRP Compliance Oversight | 1,000 | 500 | (500) | -50% |
| GSRP Staff Classroom Technology | - | 1,000 | 1,000 | 0% |
| Engage NY Curriculum Specialist | 11,700 | 10,000 | (1,700) | -15% |
| GF Prof Development | 15,000 | 15,000 | - | 0% |
| Curriculum, Instruction & Assessment Coordinator Salaries | 5,729 | - | (5,729) | -100% |
| Curriculum, Instruction & Assessment Coordinator Benefits | 1,499 | - | (1,499) | -100% |

| Fund: General Fund | Current | Proposed | \$ Change | % Change |
|---|----------------------------|----------------------------|-----------|----------|
| Title I Curriculum, Instruction & Assessment Coordinator Salaries | 2017/2018 51,560 | 2017/2018 14,640 | (36,920) | -72% |
| Title I Curriculum, Instruction & Assessment Coordinator Benfits | 13,489 | 4,187 | (9,302) | -69% |
| SPED Supervision | 750 | 3,000 | 2,250 | 0% |
| Total Support Services - Instructional Staff | 109,977 | 65,785 | (44,192) | -40% |
| Total Support Services - Instructional Stan | 109,911 | 03,703 | (44,132) | 4070 |
| Support Services - General Administration | | | | |
| Legal Services | 6,000 | 10,000 | 4,000 | 67% |
| Audit Services | 10,300 | 11,050 | 750 | 7% |
| CSA Management Services Fee | 311,500 | 343,722 | 32,222 | 10% |
| CMU Oversight Services Fee | 74,457 | 81,426 | 6,969 | 9% |
| GSRP Central Office Admin | 4,000 | 4,000 | - | 0% |
| Board Workshops & Conferences | 3,500 | 3,500 | - | 0% |
| Admin Travel | 250 | 250 | - | 0% |
| Total Support Services - General Administration | 410,007 | 453,948 | 43,941 | 11% |
| Support Services - School Administration | | | | |
| Principal Salaries | 97,410 | 97,410 | _ | 0% |
| Principal Benefits | 19,862 | 19,862 | _ | 0% |
| Secretary Salaries | 33,800 | 32,140 | (1,660) | -5% |
| Secretary Benefits | 12,059 | 11,857 | (202) | -2% |
| Postage | 3,000 | 3,000 | - | 0% |
| Office Supplies | 12,000 | 12,000 | - | 0% |
| Telephone | 5,000 | 7,000 | 2,000 | 40% |
| Capital Outlay-PowerSchool | 10,314 | 10,314 | - | 0% |
| Epi Pens | 1,000 | 1,000 | - | 0% |
| SDS Software | 2,500 | 2,500 | - | 0% |
| Info Snap | 3,000 | 3,000 | - | 0% |
| School Reach | 1,000 | 1,000 | - | 0% |
| Munitrex | 1,500 | 1,500 | - | 0% |
| Copier Lease/Usage | 21,000 | 21,000 | - | 0% |
| Personnel Recruitment | 9,000 | 9,000 | - | 0% |
| Fundraisers | 1,000 | 6,000 | 5,000 | 500% |
| Dues & Fees | 12,000 | 12,000 | | 0% |
| Total Support Services - School Administration | 245,445 | 250,583 | 5,138 | 2% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|--|----------------------|--------------------|-----------|----------|
| Support Services - Business | | | | |
| Bookkeeper Salaries | 42,230 | 42,230 | - | 0% |
| Bookkeeper Benefits | 13,158 | 13,158 | - | 0% |
| Board Legal Liability Insurance | 1,750 | 1,750 | - | 0% |
| GSRP Fiscal Services | 5,000 | 5,000 | - | 0% |
| SAAN Interest | 12,000 | 8,650 | (3,350) | -28% |
| Total Support Services - Business | 74,138 | 70,788 | (3,350) | -5% |
| Operation and Maintenance of Plant | | | | |
| Snow Plowing Services | 2,025 | 4,300 | 2,275 | 112% |
| Lawn Care Services | 8,000 | 10,000 | 2,000 | 25% |
| Janitor Salaries | 68,522 | 72,762 | 4,240 | 6% |
| Janitor Benefits | 17,765 | 18,663 | 898 | 5% |
| Water & Sewage | 6,300 | 6,300 | - | 0% |
| Waste & Trash Disposal | 3,200 | 5,800 | 2,600 | 81% |
| Property and Liability Insurance | 23,000 | 23,000 | - | 0% |
| Building Maintenance | 50,000 | 50,000 | - | 0% |
| Maintenance and Repair - Equipment | 7,500 | 7,500 | - | 0% |
| Heat | 20,000 | 20,000 | - | 0% |
| Electricity | 25,000 | 25,000 | - | 0% |
| Janitor Supplies | 10,000 | 10,000 | - | 0% |
| GSRP Licesning fees/ or inspections | 1,500 | - | (1,500) | -100% |
| Building Signage | 3,000 | 3,000 | - | 0% |
| Capital Outlay | 40,000 | 50,000 | 10,000 | 25% |
| Total Operation and Maintenance of Plant | 285,812 | 306,325 | 20,513 | 7% |
| Pupil Transportation Services | | | | |
| GSRP Field Trip Transportation | 1,500 | 2,000 | 500 | 33% |
| Athletic Transportation | 500 | - | (500) | -100% |
| Bus Driver Salaries | 42,120 | 50,170 | 8,050 | 19% |
| Bus Driver Benefits | 18,300 | 19,034 | 734 | 4% |
| Field Trip Transportation Salaries | - | 1,000 | 1,000 | 0% |
| Field Trip Transportation Benefits | - | 300 | 300 | 0% |
| Bus Lease (3) | 45,810 | 45,810 | - | 0% |
| Bus Maintenance | 8,000 | 8,000 | - | 0% |
| Bus Insurance | 5,250 | 5,250 | - | 0% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|---|----------------------|--------------------|-----------|----------|
| Gas & Oil | 15,000 | 15,000 | - | 0% |
| Bus Radios | - | 3,500 | 3,500 | 0% |
| Bus Cameras | _ | 8,000 | 8,000 | 0% |
| Title I Homeless Transportation Gas Cards | _ | 200 | 200 | 0% |
| Transportation Other | 4,500 | 4,500 | - | 0% |
| Total Pupil Transportation Services | 140,980 | 162,764 | 21,784 | 15% |
| Support Services - Central | | | | |
| Marketing | 45,000 | 45,000 | - | 0% |
| GSRP Marketing | 1,000 | - | (1,000) | -100% |
| Staff Fingerprinting | 3,500 | 3,500 | - | 0% |
| Prof Development | 6,000 | 6,000 | - | 0% |
| Title II Professional Development | - | 1,600 | 1,600 | 0% |
| Tech Subcontract Services | 15,000 | 15,000 | - | 0% |
| Internet Provider | 29,000 | 29,000 | - | 0% |
| Total Support Services - Central | 99,500 | 100,100 | 600 | 1% |
| Total Supporting Services | 1,451,859 | 1,518,793 | 66,934 | 5% |
| Support Services - Athletics | | | | |
| Athletic Salaries | 3,000 | 3,000 | - | 0% |
| Athletic Benefits | 500 | 500 | - | 0% |
| Athletic Referees | 700 | 700 | - | 0% |
| Athletic Supplies | 2,000 | 2,000 | | 0% |
| Total Support Services - Athletics | 6,200 | 6,200 | - | 0% |
| Community Services | | | | |
| Title I Parent Involvement | 2,500 | 2,500 | | 0% |
| Total Community Services | 2,500 | 2,500 | - | 0% |
| Custody and Care of Children | | | | |
| Child Care Salaries | 58,777 | 56,343 | (2,434) | -4% |
| Child Care Benefits | 9,382 | 9,024 | (358) | -4% |
| Child Care Supplies | 4,500 | 4,500 | | 0% |
| Total Custody and Care of Children | 72,659 | 69,867 | (2,792) | -4% |

| Fund: General Fund | Current 2017/2018 | Proposed 2017/2018 | \$ Change | % Change |
|----------------------------------|----------------------|--------------------|-----------|----------|
| Welfare Activities | | | | |
| Title I Homeless Supplies | - | 400 | 400 | 0% |
| Total Welfare Activities | - | 400 | 400 | 0% |
| Prior Period Adjustment | | | | |
| Kent ISD Prior Period Adjustment | - | 5,019 | 5,019 | 0% |
| Total Prior Period Adjustment | | 5,019 | 5,019 | 0% |
| Fund Modifications | | | | |
| Transfer to Debt Service Fund | 237,395 | 237,395 | - | 0% |
| Transfer to Food Service Fund | 15,906 | - | (15,906) | -100% |
| Total Fund Modifications | 253,301 | 237,395 | (15,906) | -6% |
| Total Expenditures | 3,253,637 | 3,511,696 | 258,059 | 8% |
| Change in Fund Equity | (7,351) | 35,809 | | 0% |
| Beginning Fund Equity | 448,055 | 448,055 | | |
| Ending Fund Equity | 440,704 | 483,864 | | |
| | 14% | 14% | | |

New Branches Charter Academy Staffing Summary 2017/2018

| Employee | Staff FTE | 17/18 Salary | Total Benefits | Total Compensation |
|------------------------------------|--------------|-----------------|-------------------|-----------------------|
| | | | | |
| 111 K-5 Teacher | 11.00 | 444,773.00 | 139,048.00 | 583,822 |
| 111 Specials | 2.75 | 86,292.00 | 31,787.00 | 118,078 |
| 111 GF Aides - Student Supervision | 1.20 | 24,053.00 | 11,836.00 | 35,889 |
| 112 6-8 Teacher | 3.00 | 113,253.00 | 36,702.00 | 149,955 |
| 118 Preschool Teacher | 2.00 | 85,026.00 | 26,384.00 | 111,409 |
| 118 Preschool Aide | 2.00 | 59,520.00 | 30,747.09 | 90,267 |
| 122 Special Ed Teacher IDEA/GF | 1.50 | 90,205.00 | 22,639.00 | 112,844 |
| 125 31A Intstructional Specialist | 1.00 | 59,586.00 | 15,267.00 | 74,853 |
| 125 Title I Aide | 1.00 | 41,950.00 | 21,150.00 | 63,100 |
| 125 31A Aides | 1.00 | 21,746.00 | 10,669.00 | 32,416 |
| 125 ELL Teacher | 0.70 | 34,160.70 | 9,769.00 | 43,930 |
| 125 31A Student Advocate | 1.00 | 25,581.00 | 8,831.00 | 34,412 |
| 226 Title I Coordinator | 0.30 | 14,640.00 | 4,187.00 | 18,828 |
| 241 Principal | 1.00 | 97,410.00 | 19,862.00 | 117,272 |
| 241 Secretary | 1.00 | 32,140.00 | 11,857.00 | 43,997 |
| 252 Bookkeeper | 1.00 | 42,230.00 | 13,158.00 | 55,388 |
| 261 Custodian | 2.28 | 72,762.00 | 18,663.00 | 91,424 |
| 271 Transportation | 1.80 | 50,169.60 | 19,034.00 | 69,204 |
| 297 Food Service | 2.36 | 45,833.00 | 15,296.00 | 61,129 |
| 351 Child Care | 3.46 | 56,343.00 | 9,024.00 | 65,367 |
| Total | 41.35 | 1,497,673.30 | 475,910.00 | 1,973,584 |
| | | | | 1 012 455 |

1,912,455

| Benefit Costs per FTE | | | | | | |
|--|-------|-------------------|--|--|--|--|
| Retirement Contribution 5% Maximum Match (after 1 year Choice Schools service) | | | | | | |
| Employer FICA 7.65% | | | | | | |
| Unemployment Compensation | 1,250 | per calendar year | | | | |
| Workers Compensation | 0.015 | avg annual rate | | | | |
| Blue Cross/Blue Shield Health Insurance | 6,024 | annually | | | | |
| Guardian Dental Insurance | 324 | annually | | | | |
| VSP Vision Insurance | 82 | annually | | | | |
| Lincoln Life Insurance | 347 | annually | | | | |